

VULNERABILITY COORDINATION MATURITY MODEL (VCMM)



Do You Think You're Ready for a Vulnerability Disclosure Program or Bug Bounty?

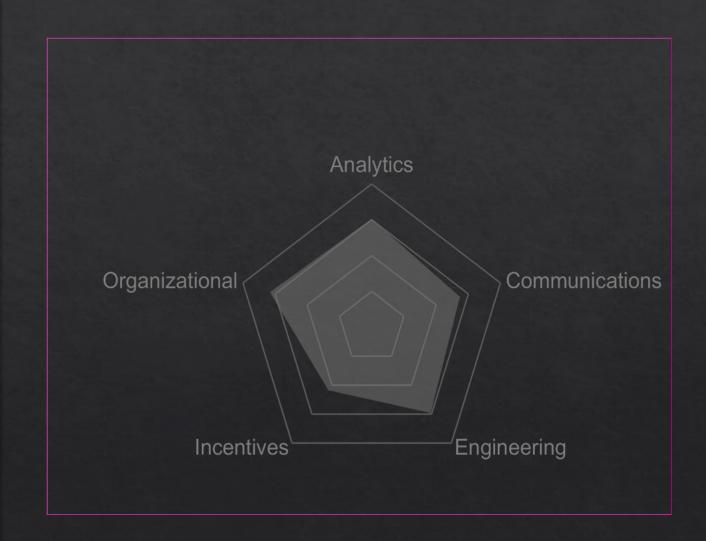
- Managing vulnerabilities and improving security goes well beyond receiving bug reports.
- Organizations must first assess several important factors and processes to understand their operational capacity and maturity before implementing a vulnerability disclosure program (VDP) or bug bounty.
- ➤ By using the Vulnerability Coordination Maturity Model (VCMM), organizations can benchmark their capabilities, identify and prioritize areas for improvement, and evolve their vulnerability management and overall security.



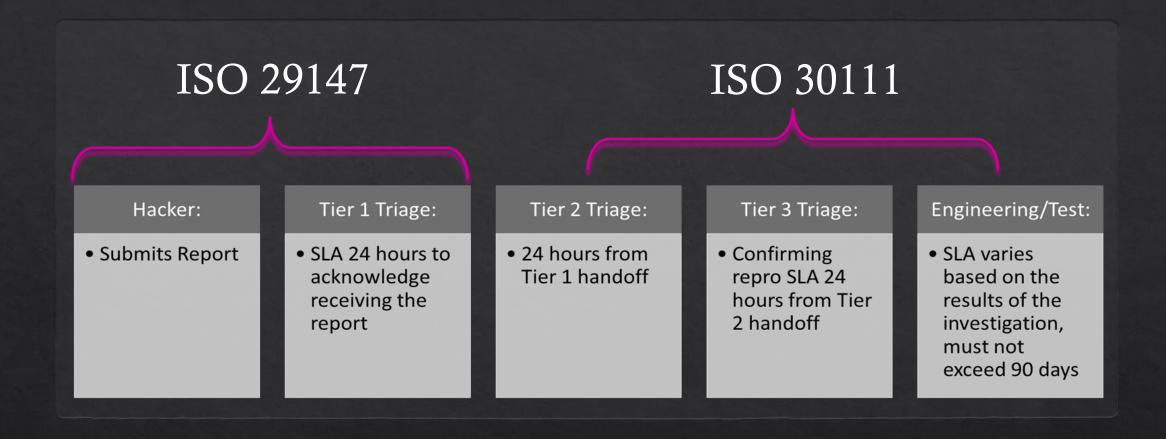
Vulnerability Coordination Maturity Model

This gap assessment helps organizations learn how to organize and **improve vulnerability coordination** processes.

- **5 Capability Areas**: Organizational, Engineering, Communications, Analytics, and Incentives2
- **3 Maturity Levels** for each Capability: Basic, Advanced, or Expert
- Enables organizations to **benchmark** their capabilities
- Creates a **roadmap** for success







Idealized Vulnerability Disclosure Process Workflow



Organizational:

People, process and resources to handle bugs

- ♦ Basic: Executive support to respond to vulnerability reports and a commitment to security and quality as core organizational values.
- ♦ Advanced: Policy and process for addressing vulnerabilities according to ISO 29147 and ISO 30111, or a comparable framework.
- Expert: You have executive support, processes, budget, and dedicated personnel for handling vulnerability reports.



Engineering:

Capabilities to evaluate & remediate security holes and improve secure development lifecycle

- ♦ Basic: Clear way to receive vulnerability reports and an internal bug database to track them to resolution. See ISO 29147
- ♦ Advanced: Dedicated security bug tracking and documentation of security decisions, deferrals, and trade-offs.
- ♦ Expert: Use vulnerability trends and root cause analysis to eliminate entire classes of vulnerabilities. See ISOs 29147, 30111, 27034.



Communications:

Ability to communicate with internal & external audiences about bugs

- ♦ Basic: Ability to receive vulnerability reports and a verifiable channel to distribute advisories to affected parties. See ISO 29147.
- Advanced: Tailored, repeatable communications for each audience, including security researchers, partners, customers, and media.
- Expert: Structured information-sharing programs with coordinated remediation distribution, e.g., giving partners a point of contact ahead of the day formerly known as patch Tuesday.



Analytics:

Data analysis of vulnerabilities to identify trends and improve processes

- Basic: Track the number and severity of vulnerabilities over time to measure improvements in code quality.
- ♦ Advanced: Use root cause analysis to feed back into your software development lifecycle. See ISOs 29147, 30111, 27034.
- ♦ Expert: Track real-time telemetry of active exploitation to drive dynamic pivots of remediation strategy, e.g., if there is an uptick of exploitation in the wild, you may decide to release a mitigation in an advisory, even though the patch is not yet ready.



Incentives:

Ability to encourage security researchers to report vulnerabilities

- ♦ Basic: Show thanks or give swag. Clearly state that no legal action will be taken against researchers who report bugs.
- ♦ Advanced: Develop unique incentives that only your organization can give, like special tours or meetings with distinguished individuals at your organization. Or give financial rewards or bug bounties. Either of these can be used as incentives to encourage reporting the most serious vulnerabilities.
- Expert: Understand adversary behavior and vulnerability markets, and structure advanced incentives to disrupt them.



5 Proactive Steps for Organizations

- 1. Use the Vulnerability Coordination Maturity Model to assess your capabilities
- 2. Ask for help from those who have come before to develop your strategic and tactical plan for the inevitable vulnerability report
- 3. Consider your goals if seeking a bug bounty or any other security service provider
- 4. Vulnerability disclosure is among your first steps, master it, and practice the process maturity that security requires.
- 5. Build in security whenever you can, but know that you will not be able to catch everything

Bug Bounties won't replace other security testing.

Hackers can help you – if you let them!





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